

University District Parking Structure
Site/Project Evaluation Criteria Matrix

| | Category | Site A | Site B | Site C | Site D | Weight/Importance Ranking (0-10) | Scoring D Column1 |
|--------------------------------|--|------------|------------|------------|------------|----------------------------------|--|
| Mission Fit | | | | | | | |
| 1 | But for the UDPDA this would not happen or at scale | 0.0 | 0.0 | 0.0 | 0.0 | 9 | 0 - 10 : One being the least impact and 10 being the most impact |
| Qualitative | | | | | | | |
| 2 | Positive impact on existing properties and residents | 0.0 | 0.0 | 0.0 | 0.0 | 8 | 0 - 10 : One represents the most cost and 10 represents the least cost |
| 4 | Potential to catalyze additional development | 0.0 | 0.0 | 0.0 | 0.0 | 9 | 0 - 10 : One being the least impact and 10 being the most impact |
| 5 | Anticipated community/stakeholder support | 0.0 | 0.0 | 0.0 | 0.0 | 7 | 0 - 10 : One being the least and 10 being the most |
| 7 | Supports mixed use | 0.0 | 0.0 | 0.0 | 0.0 | 9 | 0 - 10 : One being the least tax revenue impact and 10 being the most tax revenue |
| Quantitative | | | | | | | |
| 3 | Projected cost per stall | 0.0 | 0.0 | 0.0 | 0.0 | 7 | 0 - 10 : One being the least impact and 10 being the most impact |
| 6 | Net parking supply added | 0.0 | 0.0 | 0.0 | 0.0 | 9 | 0 - 10 : One being the least impact and 10 being the most impact |
| 8 | Anticipated impact on tax revenue | 0.0 | 0.0 | 0.0 | 0.0 | 8 | 0 - 10 : One represents the greatest potential for conflict and and 10 represents the least. |
| 9 | Anticipated UDRA ROI | 0.0 | 0.0 | 0.0 | 0.0 | 7 | 0 - 10 : One offering worst opportunity and 10 being the best opportunity for expansion |
| 10 | Future expandability and adaptability | 0.0 | 0.0 | 0.0 | 0.0 | 5 | 0 - 10 : One is least compliant with the master plan and 10 is the most compliant. |
| Site Selection Totals | | 0 | 0 | 0 | 0 | | |
| Maximum Possible Points | | 100 | 100 | 100 | 100 | | |
| Percentile | | 0% | 0% | 0% | 0% | | |

| Weighted Totals (Based on Rankings) | | | | | |
|--|--|--------------|--------------|--------------|--------------|
| | | Site A | Site B | Site C | Site D |
| Mission Fit | | | | | |
| 1 | But for the UDPDA this would not happen or at scale | 0.00 | 0.00 | 0.00 | 0.00 |
| Qualitative | | | | | |
| 2 | Positive impact on existing properties and residents | 0.00 | 0.00 | 0.00 | 0.00 |
| 4 | Potential to catalyze additional development | 0.00 | 0.00 | 0.00 | 0.00 |
| 5 | Anticipated community/stakeholder support | 0.00 | 0.00 | 0.00 | 0.00 |
| 7 | Supports mixed use | 0.00 | 0.00 | 0.00 | 0.00 |
| Quantitative | | | | | |
| 3 | Projected cost per stall | 0.00 | 0.00 | 0.00 | 0.00 |
| 6 | Net parking supply added | 0.00 | 0.00 | 0.00 | 0.00 |
| 8 | Anticipated impact on tax revenue | 0.00 | 0.00 | 0.00 | 0.00 |
| 9 | Anticipated UDRA ROI | 0.00 | 0.00 | 0.00 | 0.00 |
| 10 | Future expandability and adaptability | 0.00 | 0.00 | 0.00 | 0.00 |
| Weighted Totals | | 0 | 0 | 0 | 0 |
| Maximum Possible Points | | 780 | 780 | 780 | 780 |
| Percentile | | 0.00% | 0.00% | 0.00% | 0.00% |

University District Parking Structure
Site/Project Evaluation Criteria Scoring Rubric

approved by UDPDA board 11/04/2020

| | Criteria | Definition | 0 | 5 | 10 | Notes |
|----|---|--|---|--|---|--|
| 1 | But for the UDPDA this would not happen or at scale | The likelihood of the development, its size, or presence of a meaningful parking solution is significantly less or absent without PDA support; or the delay would be two years or greater. | Development would happen regardless | Development scale or timeline would be reduced by up to 50% or 2+ years | Development would not happen at any scale in the foreseeable future | The UDPDA seeks to be the 'last dollar in' to improve effectiveness (only investing in 'but for us' projects) and efficiency (net cost per stall). |
| 2 | Positive impact on existing properties and residents | Existing business, property owners, and residents are likely to realize a benefit (e.g., additional shared parking, complementary use, increase in activity/safety). | Provides no new parking or activity for surrounding businesses, organizations or residences | Provides parking or additional activity for five surrounding businesses, organizations or residences | Provides parking or additional activity for 10 surrounding businesses, organizations or residences | |
| 3 | Projected cost per stall | Cost to the PDA (e.g., land, design, construction, etc.) divided by the total number of stalls created. | >\$31,440/stall | \$24,640-\$28,640 | <\$21,840/stall | National median cost/stall is \$22,200 for hard costs only and for a basic pre-cast parking structure without ground floor commercial space. Soft costs such as land acquisition, engineering and architectural design typically adds an additional 20% or more. 20% is used here. |
| 4 | Potential to catalyze additional development | Likelihood this parking will facilitate coordinated and subsequent development of adjacent sites. Primarily focused on a 10-year horizon but future considerations and mode shift can be factored in. | Project is not likely to catalyze other (re)developments | Lease or agreement likely that will allow (re)development of neighboring sites | Lease or agreement in hand that will allow (re)development of neighboring sites. | |
| 5 | Anticipated community/stakeholder support | Is there support by community members and stakeholders for a parking development on the site? | Strong opposition to site | General openness to site and plan with no critical opposition | Broad community support and negligible opposition. | If project is confidential, explore as well as confidentiality and previous community engagement allows. |
| 6 | Net parking supply added | The percentage of stalls created that exceed stalls cannibalized by the development | No new parking is added | 50% increase in parking supply | >100% increase in parking supply | |
| 7 | Supports mixed use | The site supports or allows for mixed uses either on the site itself or on adjacent parcels. Can be through placement, integration, and management. Housing is one of the most critical uses to support. | Site only supports a single use | Site is within 200 ft of property with a high probability of being redeveloped (surface parking, low FAR, low improved value/sqft) | Site is designed to support 2+ uses onsite or is developed in coordination with a neighboring development | When scoring, value or priority should be given to housing. The potential for efficient parking use and community vitality is greater with housing as a component of mixed use. |
| 8 | Anticipated impact on tax revenue | Calculated direct (parking site and coordinated developments) and indirect (e.g., development of adjacent sites, value increase, retail activity) impact on sales and property tax within the UDRA. | Development will produce combined direct 10 year local taxes of less than 10% of the net investment and/or cost. | Development will produce combined direct 10 year local taxes equal to 30% of the net investment and/or cost. | Development will produce combined direct 10 year local taxes equal or greater to 50% of the net investment and/or cost. | combined taxes = construction sales tax, increased property taxes, retail sales tax Net = portion of investment unlikely to be recouped at sale or cumulative subsidy of operation |
| 9 | Anticipated UDRA ROI | Amount of annual cash flow and/or projected proceeds from a future sale. | Projected cumulative cashflow and residual value expected to offset initial investments and operating expenses by < 50% | Projected cumulative cashflow and residual value expected to offset initial investments and operating expenses by 75% | Projected cumulative cashflow and residual value expected to exceed initial investments and operating expenses | |
| 10 | Future expandability and adaptability | Site supports additional growth such that a parking facility could be built in phases if desired or optimal). Structure is designed to be repurposed if parking demand ceases before the structure's useful life ends. | Site cannot be repurposed or expanded in the future | Adaptable to most uses with moderate internal structural changes and/or 50% increase at comparable price or 100%+ at a rate slightly above what current rents/demand can justify | Adaptable to virtually all uses with minimal internal structural changes and/or 100% increase is possible at a comparable price | When scoring, score on either expandability or adaptability as applicable. If scoring on both double the weight or value of the score. |